

Beneficial Electrification: Meeting Consumers' Expectations



SYSTEM 1 UNCONSCIOUS

Methodology

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The Smart Energy Consumer Collaborative commissioned Maru/Matchbox to conduct an online survey among 1200 Americans who are the energy decision-makers in their household.

Interviews were conducted from March 23rd to 27th, 2020. The data was weighted to age, gender, region, and education to the US Census, as well as SECC consumer segments.

The core objective of this research was to find **most effective message at communicating the urgency of climate change**. This research employed **System** 1 research tools to uncover unconscious consumer motivations with a layer of **System 2** techniques.

maru/matchbox

What is Crossroads Analysis?

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Crossroads analysis incorporates our **Implicit Association Testing (IAT) with a MaxDiff exercise** to holistically understand consumer attitudes and behaviors.



What is Implicit Association Testing (IAT)?

In IAT, respondents are shown a series of statements and asked if they agree or disagree whether each statement applies to them. A short reaction time to agreeing or disagreeing with a statement shows implicit association with an instinctive reaction and strong connection (System 1). A longer reaction time is an explicit association, as it requires slower and more rational thinking (System 2).

Reaction time testing provides the means by which psychologists can discriminate subconscious brain processes from conscious thoughts or decisions. This is because conscious and subconscious mental processes occur within different timeframes, allowing for two distinct paths for decision making:

System 1

- Unconscious Emotions
- Very Fast
- Involuntary
- Associative
- Implicit Responses

System 2

- Conscious Thinking
- Slow
- Controlled
- Rule Following
- Explicit Responses

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What is Crossroads Analysis?

What is MaxDiff?

MaxDiff is a choice-based methodology that forces consumers to trade-off items that influence their decision process, which results in rank order data that can then be modeled to further derive the degree of importance.



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How does it come together?

The combined MaxDiff exercise and IAT results provide us with a white space opportunity map. This intersection of behavior and emotion uniquely unlocks the System 1 pathway to behavior.

Opportunity	Strength
Implicit weakness but a driver of behavior	Implicit strength and a driver behavior
Weakness	Opportunity
Implicit weakness and not a driver of behavior	Implicit strength but not a driver behavior
FEEL: IAT Per	ormance

maru/matchbox

SECC Consumer Segmentation

GreenTech-SavvyMovableInnovatorsProtegesMiddle

Strongly value Receptive to changing Not complete rejectors sustainability and leadenergy habits and using of saving energy and the way in saving technology to do so but face few barriers; lack energy with technology. it without sacrificing comfort.

Energy Indifferent

Rejectors of environmental concern and saving energy; keep their energy needs simple and want to be left alone.

MORE FAVORABLE

LESS FAVORABLE

Energy is on their mind

Tech savvy

Few barriers

Financial capacity

Dependency on electricity

Energy not a priority

Tech wary

Many barriers

Limited financial capacity

Low/static usage

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Crossroads Analysis

'Electricity is becoming cleaner and more renewable everyday' is the winning message.

Closing the gap between what consumers say and what they do is key to ensuring messaging motivates consumers to take action against climate change. A strong implicit agreement across all segments shows **this statement is part of consumers unconscious or System 1 thinking**, creating a strong emotional connection.

When consumers are forced to make choices as to what is most important to them, this statement also rises to the top across all segments. By combining a strong emotional connection with consumer choices, **the top statement closes the gap between what consumers claim and how they behave**.



maru/matchbox

'Cleaner and more renewable' is the strongest statement, leading on implicit agreement and importance.

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Crossroads Analysis (Total)



Base: All Respondents (n=1201)

Q_IATPersonal. Does this statement describe how you feel about energy and the environment?

Q_MaxDiff1. Please indicate which of the following statements MOST applies to you, and which one applies the LEAST.

1. I am trying to reduce my greenhouse gas emissions 2. I am concerned about air pollutants inside my home 3. I am concerned about my community's air quality 4. Saving money is more important to me than saving the environment 5. Saving money is more important to me than improving the air I breathe 6. Electricity from renewable sources reduces greenhouse gas emissions 7. The government isn't doing enough to reduce greenhouse gases 8. The increase in extreme weather is concerning to me 9. Climate change is impacting how I use energy 10. Electricity emits more greenhouse gases than natural gas 11. Electricity is becoming cleaner and more renewable everyday 12. Banning natural gas will help reduce greenhouse gas emissions 13. Buildings should favor electricity over natural gas to reduce greenhouse gas 14. Any little bit of renewable energy helps prevent climate change 15. I am concerned about the safety of natural gas in homes 16. I am concerned about the safety of electricity in homes 17. If my electricity provider switched to using renewable sources, this would increase my bill 18. Buying electric vehicles is for the wealthy 19. New homes that are 100% electric are often more expensive than new homes that are not 100% electric 20. EVs reduce greenhouse gas emissions compared to gas-powered automobiles 21. I would only reduce my greenhouse gas emissions if it saves me money 22. Moving to electric vehicles and all-electric buildings will strain the power grid, potentially impacting reliability

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Segment Analysis

For the Energy Indifferent, the least engaged segment, cost is a growing concern that should be mitigated.

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Crossroads Analysis (Energy Indifferent)



Base: Energy Indifferent (n=204)

Q_IATPersonal. Does this statement describe how you feel about energy and the environment?

Q_MaxDiff1. Please indicate which of the following statements MOST applies to you, and which one applies the LEAST.

1. I am trying to reduce my greenhouse gas emissions 2. I am concerned about air pollutants inside my home 3. I am concerned about my community's air quality 4. Saving money is more important to me than saving the environment 5. Saving money is more important to me than improving the air I breathe 6. Electricity from renewable sources reduces greenhouse gas emissions 7. The government isn't doing enough to reduce greenhouse gases 8. The increase in extreme weather is concerning to me 9. Climate change is impacting how I use energy 10. Electricity emits more greenhouse gases than natural gas 11. Electricity is becoming cleaner and more renewable everyday 12. Banning natural gas will help reduce greenhouse gas emissions 13. Buildings should favor electricity over natural gas to reduce greenhouse gas emissions 14. Any little bit of renewable energy helps prevent climate change 15. I am concerned about the safety of natural gas in homes 16. I am concerned about the safety of electricity in homes 17. If my electricity provider switched to using renewable sources, this would increase my bill 18. Buying electric vehicles is for the wealthy 19. New homes that are 100% electric are often more expensive than new homes that are not 100% electric 20. EVs reduce greenhouse gas emissions compared to gas-powered automobiles 21. I would only reduce my greenhouse gas emissions if it saves me money 22. Moving to electric vehicles and all-electric buildings will strain the power grid, potentially impacting reliability



The strength the Movable Middle has with 'cleaner and more renewable' causes it to pull away from the pack.



Crossroads Analysis (Movable Middle)



Base: : Moveable Middle (n=218)

Q_IATPersonal. Does this statement describe how you feel about energy and the environment?

Q_MaxDiff1. Please indicate which of the following statements MOST applies to you, and which one applies the LEAST.

1. I am trying to reduce my greenhouse gas emissions 2. I am concerned about air pollutants inside my home 3. I am concerned about my community's air quality 4. Saving money is more important to me than saving the environment 5. Saving money is more important to me than improving the air I breathe 6. Electricity from renewable sources reduces greenhouse gas emissions 7. The government isn't doing enough to reduce greenhouse gases 8. The increase in extreme weather is concerning to me 9. Climate change is impacting how I use energy 10. Electricity emits more greenhouse gases than natural gas 11. Electricity is becoming cleaner and more renewable everyday 12. Banning natural gas will help reduce greenhouse gas emissions 13. Buildings should favor electricity over natural gas to reduce greenhouse gas emissions 14. Any little bit of renewable energy helps prevent climate change 15. I am concerned about the safety of natural gas in homes 16. I am concerned about the safety of electricity in homes 17. If my electricity provider switched to using renewable sources, this would increase my bill 18. Buying electric vehicles is for the wealthy 19. New homes that are 100% electric are often more expensive than new homes that are not 100% electric 20. EVs reduce greenhouse gas emissions compared to gas-powered automobiles 21. I would only reduce my greenhouse gas emissions if it saves me money 22. Moving to electric vehicles and all-electric buildings will strain the power grid, potentially impacting reliability



'Cleaner and more renewable' performs well, but is slightly less emotionally appealing for the Tech-Savvy Proteges.

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Crossroads Analysis (Tech-Savvy Proteges)



Base: Tech-Savvy Proteges (n=461)

Q_IATPersonal. Does this statement describe how you feel about energy and the environment?

Q_MaxDiff1. Please indicate which of the following statements MOST applies to you, and which one applies the LEAST.

- 1. I am trying to reduce my greenhouse gas emissions
- 2. I am concerned about air pollutants inside my home
- 3. I am concerned about my community's air quality
- 4. Saving money is more important to me than saving the environment
- 5. Saving money is more important to me than improving the air I breathe
- 6. Electricity from renewable sources reduces greenhouse gas emissions
- 7. The government isn't doing enough to reduce greenhouse gases
- 8. The increase in extreme weather is concerning to me
- 9. Climate change is impacting how I use energy
- 10. Electricity emits more greenhouse gases than natural gas
- 11. Electricity is becoming cleaner and more renewable everyday
- 12. Banning natural gas will help reduce greenhouse gas emissions
- 13. Buildings should favor electricity over natural gas to reduce greenhouse gas emissions
- 14. Any little bit of renewable energy helps prevent climate change
- 15. I am concerned about the safety of natural gas in homes
- 16. I am concerned about the safety of electricity in homes
- 17. If my electricity provider switched to using renewable sources, this would increase my bill
- 18. Buying electric vehicles is for the wealthy
- 19. New homes that are 100% electric are often more expensive than new homes that are not 100% electric
- 20. EVs reduce greenhouse gas emissions compared to gas-powered automobiles
- 21. I would only reduce my greenhouse gas emissions if it saves me money22. Moving to electric vehicles and all-electric buildings will strain the power grid, potentially impacting reliability

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'Any little bit of renewable' is also a strong runner up to 'cleaner and more renewable' for Green Innovators.



Crossroads Analysis (Green Innovators)



Base: Green Innovators (n=318)

Q_IATPersonal. Does this statement describe how you feel about energy and the environment?

Q_MaxDiff1. Please indicate which of the following statements MOST applies to you, and which one applies the LEAST.

1. I am trying to reduce my greenhouse gas emissions 2. I am concerned about air pollutants inside my home 3. I am concerned about my community's air quality 4. Saving money is more important to me than saving the environment 5. Saving money is more important to me than improving the air I breathe 6. Electricity from renewable sources reduces greenhouse gas emissions 7. The government isn't doing enough to reduce greenhouse gases 8. The increase in extreme weather is concerning to me 9. Climate change is impacting how I use energy 10. Electricity emits more greenhouse gases than natural gas 11. Electricity is becoming cleaner and more renewable everyday 12. Banning natural gas will help reduce greenhouse gas emissions 13. Buildings should favor electricity over natural gas to reduce greenhouse gas emissions 14. Any little bit of renewable energy helps prevent climate change 15. I am concerned about the safety of natural gas in homes 16. I am concerned about the safety of electricity in homes 17. If my electricity provider switched to using renewable sources, this would increase my bill 18. Buying electric vehicles is for the wealthy 19. New homes that are 100% electric are often more expensive than new homes that are not 100% electric 20. EVs reduce greenhouse gas emissions compared to gas-powered automobiles 21. I would only reduce my greenhouse gas emissions if it saves me money 22. Moving to electric vehicles and all-electric buildings will strain the power grid, potentially impacting reliability

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Thank You.





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Electrification Overview

Increase Customer Satisfaction

> Drive Customer Insights and Programs

Cost to Serve

BIDGELY : WHO WE ARE

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is an Al-powered SaaS company based in the Silicon Valley.

To unlock the power of data and AI for the modern energy provider, enabling them to achieve their strategic goals while engaging their customers. Water Heate

BIDGELY : WHAT WE CAN DO FOR EV LOADS

programs







LEVEL 2 TYPICAL EV CHARGING

- 3200

- 2400

- 1600

800



Charger Type	L2			
Amplitude	11900 W			
# runs peak hours (winter)	3			
Consumption Peak Hours (winter)	64.437 kWh			
# runs peak hours (summer)	10			
Consumption Peak Hours (summer)	425.814 kWh			

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Image Description

Heatmap-1: Input Data Heatmap-2: EV Output Heatmap-3: Residual Data

BIDGELY EV SOLUTION



EV JOURNEY: SEQUENCE OF INTERACTIONS



EV CHARGING IN WEB ENERGY PORTAL

	Energy Co.	A Home Inergy Insights Ny Recommendations Survey	=
		Usage Monthly Summary Similar Homes Bill Analysis	
		YEAR MONTH DAY BAR STACKED	
		\$150 90 °F ? \$120 80 °F	
		50 50 60 °F	>
EVICHARGING		\$30 \$0 28 Apr 28 May 26 Jun 28 Jul 27 Aug 26 Sep 27 Oct 25 Nov 26 Dec 27 Jan 26 Feb 27 Mar 26 Apr* 50 °F 40 °F	
SPENDING		 Heating Entertainment Cooking Other Always On Temperature Refrigeration Electric Vehicle Laundry The billing cycle has not ended yet. Your appliance breakdown will be updated once the bill period is complete. Appliance breakdown will be updated as soon as it become available. The data will be updated as soon as it becomes available. 	

Thank You!



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MEETING CONSUMER EXPECTATIONS

Eddie Webster

Senior Director, Business Development





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Customer Expectations Hit All-Time Highs, www.Salesforce.com/Research/customer-expectations

REMOVING BARRIERS TO TECHNOLOGY AND PROGRAM ADOPTION



Educate, motivate, and streamline the customer journey by:

- Simplifying the message
- Highlighting the benefits
- Providing Tailored recommendations
- Facilitating action
- Providing comprehensive solutions

INTEGRATED MARKETPLACES





Beneficial Electrification: Meeting Consumers' Expectations

SECC Virtual Members Meeting

October 2020

Touchstone Energy[®] is a national brand that supports its network of electric cooperatives across 46 states in *achieving outstanding member* satisfaction with our innovative partnerships, resources and services to help these organizations & their employees better engage and serve their communities.

> Touchstone Energy Cooperatives

2020 ACSI UTILITY SECTOR REPORT

THE COOPERATIVE **DIFFERENCE KEEPS** TOUCHSTONE **ENERGY COOPERATIVES ABOVE OTHER**

UTILITY GROUPS







ENERGY COOPERATIVES

INVESTOR OWNED UTILITIES



Position cooperatives as the trusted source for their members



Agreement These Are Brands You Can Trust

On a Scale of 1-10



Co-op Insights©: A Snapshot into the 2020 National Survey on the Cooperative Difference Survey





Co-op Insights©: A Snapshot into the 2019 National Survey on the Cooperative Difference Survey

Q.CO1: Recall hearing/seeing communications from co-op during past six months



Touchstone Energy* Cooperatives

Co-op Insights©: A Snapshot into the 2020 National Survey on the Cooperative Difference Survey





Advertising themes

Cooperative Difference |Community Savings | Safety Trusted Source | Renewables











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Beneficial Electrification

Keith Dennis

Vice President, Consumer Member Engagement, BTS



Why Are We Talking About Electrification Now?

- Wasn't electrification done 100 years ago?
- Trends in technology and culture leading to a new movement for electrification.
- With this change comes strategic business challenges and opportunities.





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Opportunity for BE to Improve "Emissions Efficiency"



By virtue of being plugged into the grid, the environmental performance of electric devices improves over time.



Source: US Energy Information Administration (EIA)

Overlapping Interests: Electricity as Common Element



Tapping new power demand from EVs and heating can help the industry thrive as it pushes toward deep decarbonization

- NRECA Resolution: "Promoting the Benefits of End-Use Electrification" (2018)
- Industry has unlocked tens or maybe hundreds of millions of dollars into this (EPRI, IOUs through end-use programs)



Overview – What is Beneficial Electrification



Video available at: www.beneficialelectrification.com



What is "Beneficial Electrification?"

Beneficial Electrification includes the application of electricity to end-uses where doing so satisfies at least one of the following conditions, without adversely affecting the others:

- Saves consumers money over time;
- Benefits the environment and reduces greenhouse gas emissions;
- Improves product quality or consumer quality of life;
- Fosters a more robust and resilient grid



Beneficial Electrification programs are a valuable opportunity to engage both electric utilities and environmental groups in the effort to identify solutions that work well for the end-use consumer, local communities and the environment.



NOT an "Electrify Everything" Concept

Interests are Beyond Just EVs





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Consumer Videos / Messages



Electrify Your World!

An animated video that discusses the benefits of choosing electricity to power your everyday life, from your home, to your car and even your lawn equipment.

August 2020



For Businesses – Choose Electricity!

An animated video that discusses the benefits of electrifying businesses, from cost savings to performance improvements and meeting environmental and sustainability goals. August 2020



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Example: Steele-Waseca Water Heaters and Solar



Buy a 410 watt panel in the SUNNA project and get a free electric thermal storage water heater

- \$170 panel cost to consumer
- No siting issues
- No maintenance issues
- Hedge against future energy hikes







Interesting concept – How do we do this?



Electrify! Events

• We have partnered with BEL and NRECA statewide members to hold events in six states (Electrify MN, NC, CO, WI, IA, IN, VA, NM). AK, Planned.









Electrify MN Event – Nov 28, 2018

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Further Contact Information

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Co-Chair of the Beneficial Electrification League

